

Power of Attorney / Proxy for a General Meeting

Terveystalo Plc's Annual General Meeting on 24 March 2026

With this power of attorney/proxy, the undersigned (hereinafter also the "principal" or "shareholder") authorises/authorise the following proxy representative alone (hereinafter also the "proxy representative") to represent himself/herself/themselves/itself and exercise on his/her/their/its behalf the right to speak and vote at Terveystalo Plc's Annual General Meeting on 24 March 2026:

Name of the proxy representative _____

Date of birth of the proxy representative _____

Phone number of the proxy representative _____

Email address of the proxy representative _____

If there are several authorising parties, please provide a separate proxy for each authorising party. In case of a chain of proxy authorisations, please provide separate proxies for each authorising level.

The completed and signed proxy form shall be submitted preferably as an attachment in connection with electronic registration and possible advance voting, or alternatively by e-mail to agm@innovatics.fi or as original copies by mail to Innovatics Oy, General Meeting/Terveystalo Oyj, Ratamestarinkatu 13 A, FI-00520 Helsinki, Finland. Documents must be received at the latest by 17 March 2026 at 4:00 p.m. (EET).

The principal agrees to the transmission of information in this proxy document to Terveystalo Plc and Innovatics Oy, as well as between these parties, to be used in connection with the General Meeting and the processing of necessary registrations related thereto. The personal information provided on this proxy document is used to identify a shareholder through a comparison to information in the book-entry system, as well as to confirm shareholdings on the record date of the General Meeting. The personal information will be stored in Innovatics Oy's database for the sole purpose of facilitating the Company's General Meeting. No information will be utilised for any other purposes or for any other General Meetings.

I/we understand that if I/we give the proxy document as a representative of an entity (incl. an estate), the legal representative of the entity or a person authorised by the entity must provide necessary documents to prove the right to represent the entity (e.g. a trade register extract or board resolution). Documents are requested to be attached to this proxy document. If the documents are not submitted to Innovatics Oy during the registration and advance voting period, or if the documents are incomplete, the right of the entity to participate in the General Meeting may be refused and/or any possible advance votes might not be counted as cast votes in the General Meeting. Proxy documents shall be presented to the company as original upon request.

Information of the principal:

Shareholder's name _____

Date of birth or business ID _____

Full address, incl. country _____

Phone number _____

E-mail address _____

Place and date _____

Signature(s) _____

Name(s) in block letters _____